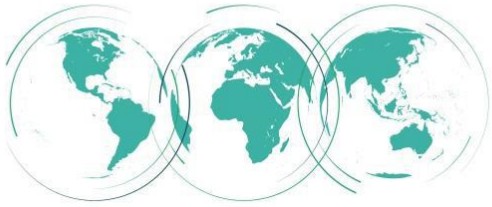


COUNCIL OF COUNCILS

An Initiative of the Council on Foreign Relations



Sunday, May 11, 2014

7:00 p.m. to 9:30 p.m.

Monday, May 12, 2014

8:15 a.m. to 9:15 p.m.

Tuesday, May 13, 2014

8:00 a.m. to 2:30 p.m.

The 2014 Council of Councils Annual Conference

This meeting, and the broader Council of Councils initiative, is made possible by the generous support of the Robina Foundation.

Council of Councils Mission Statement

The defining foreign policy challenges of the twenty-first century are global in nature. To help direct high-level international attention and effective policy responses to these threats and opportunities, the Council on Foreign Relations (CFR) has created a Council of Councils (CoC). The CoC is composed of twenty-four major policy institutes from some of the world's most influential countries. It is designed to facilitate candid, not-for-attribution dialogue and consensus-building among influential opinion leaders from both established and emerging nations, with the ultimate purpose of injecting the conclusions of its deliberations into high-level foreign policy circles within members' countries.

Participants are welcome to disclose ideas from CoC meetings, and may attribute that information to the CoC, but may not reveal the identity or the affiliation of any speaker, participant, or institution attending the meeting. On-the-record sessions will be noted on the agenda. Use of personal recording devices and cameras is prohibited.

COUNCIL OF COUNCILS MEMBERS

AUSTRALIA

Lowy Institute for International Policy

BELGIUM

Center for European Policy Studies (CEPS)

BRAZIL

Getulio Vargas Foundation (FGV)

CANADA

Center for International Governance Innovation (CIGI)

CHINA

Shanghai Institutes for International Studies (SIIS)

EGYPT

Al-Ahram Center for Political and Strategic Studies

FRANCE

French Institute of International Relations (IFRI)

GERMANY

German Institute for International and Security Affairs (SWP)

INDIA

Observer Research Foundation (ORF)

INDONESIA

Center for Strategic and International Studies (CSIS)

ISRAEL

Institute for National Security Studies (INSS)

ITALY

Institute of International Affairs (IAI)

JAPAN

Genron NPO

MEXICO

Mexican Council on Foreign Relations (COMEXI)

NIGERIA

Nigerian Institute of International Affairs (NIIA)

POLAND

Polish Institute of International Affairs (PISM)

RUSSIA

Institute of Contemporary Development (INSOR)

SINGAPORE

S. Rajaratnam School of International Studies (RSIS)

SOUTH AFRICA

South African Institute of International Affairs (SAIIA)

SOUTH KOREA

East Asia Institute (EAI)

TURKEY

Global Relations Forum (GIF)

UNITED KINGDOM

Chatham House (Royal Institute of International Affairs)

International Institute for Strategic Studies (IISS)

UNITED STATES

Council on Foreign Relations (CFR)

Council of Councils Third Annual Conference

Agenda

Sunday, May 11, 2014

7:00 p.m.–9:30 p.m. *Cocktail Reception, Opening Dinner, and Welcoming Remarks* **Council on Foreign Relations**
Richard N. Haass, President, Council on Foreign Relations (United States) **The Harold Pratt House**
58 East 68th Street
New York

Monday, May 12, 2014

8:15 a.m.–8:45 a.m. *Light Breakfast* **Hamilton Fish Armstrong Room**

8:45 a.m.–9:00 a.m. **Review: Council of Councils Over the Past Year** **David Rockefeller Room**
Stewart M. Patrick, Senior Fellow and Director, International Institutions and Global Governance Program, Council on Foreign Relations (United States)

9:00 a.m.–10:30 a.m. *Session One* **David Rockefeller Room**
Humanitarian Intervention Since Rwanda

Panelists: Michael Fullilove, Executive Director, Lowy Institute for International Policy (Australia)
Elena Lazarou, Coordinator, Center of International Relations, Getulio Vargas Foundation (Brazil)
Fred Aja Agwu, Head, International Law and Organization Division, Nigerian Institute of International Affairs (Nigeria)
Chair: Volker Perthes, Director, German Institute for International and Security Affairs (Germany)

Guiding Questions: What norms have developed and what steps have international organizations taken to improve the response to mass atrocities since Rwanda? In the wake of the intervention in Libya, what is the future of the Responsibility to Protect (R2P) doctrine? Does the concept of “responsibility while protecting” (RWP) offer a plausible complement to R2P? Has the lack of decisive international action in Syria changed the nature of intervention in other countries (e.g., Somalia, the Central African Republic)? Can major and emerging power perspectives on sovereignty be balanced with intervention to prevent or end mass atrocities?

10:30 a.m.–11:00 a.m. *Coffee Break*

11:00 a.m.–12:30 p.m. *Session Two* **David Rockefeller Room**
The Future of Internet Governance

Panelists: Samir Saran, Vice President, Observer Research Foundation (India)
Thomas Gomart, Vice President for Strategic Development, French Institute of International Relations (France)
Adam Segal, Maurice R. Greenberg Senior Fellow for China Studies, Council on Foreign Relations (United States)
Marilia Maciel, Researcher and Coordinator, Center for Technology and Society, Getulio Vargas Foundation (Brazil)
Chair: Memduh Karakullukçu, President, Global Relations Forum (Turkey)

Guiding Questions: What are the strengths and weaknesses of the existing system of Internet governance (including the role of the Internet Corporation for Assigned Names and Numbers)? What are the potential dangers or benefits of increasing the role of the International Telecommunications Union (ITU)? How did the recent Internet Stakeholder meeting in Brazil affect the global conversations on Internet governance? How have the National Security Agency (NSA) revelations changed national and private sector attitudes toward international governance of the Internet?

Council of Councils Third Annual Conference

Agenda

- 12:30 p.m.–2:00 p.m. Working Lunch **Helen and Frank Altschul Room**
Conversation on a Pressing Global Challenge
Speaker: **Thomas E. Donilon**, Former National Security Adviser and Distinguished Fellow, Council on Foreign Relations (United States)
Presider: **Richard N. Haass**, President, Council on Foreign Relations (United States)
- 2:00 p.m.–3:30 p.m. Session Three **David Rockefeller Room**
Governing Global Finance: Recent Progress, Remaining Gaps
Panelists: **Fabrizio Saccomanni**, Senior Economic Adviser, Italian Institute of International Affairs (Italy)
Tiang Boon Hoo, Research Fellow, S. Rajaratnam School of International Studies (Singapore)
Chair: **Rohinton Medhora**, President, Center for International Governance Innovation (Canada)

Guiding Questions: What have been the major successes in global financial governance since the 2008 global financial crisis? What have been the most important national and global regulatory reforms—and where are these lagging? How have major banks and private financial institutions adapted to mitigate the risks posed by the 2008 crisis? What regulatory initiatives have not been adequately implemented (e.g., reform of credit ratings agencies, LIBOR, hedge funds, derivatives trading)? What have been the major hurdles to coordination between leading economies as they seek to implement regulatory reforms? How can emerging markets protect themselves from spillovers while maintaining the openness of their economies?
- 3:30 p.m.–4:00 p.m. Coffee Break
- 4:00 p.m.–5:30 p.m. Session Four **David Rockefeller Room**
Emerging Global Health Challenges: Biosecurity, Infectious Diseases, and Noncommunicable Diseases
Panelists: **Laurie Garrett**, Senior Fellow for Global Health, Council on Foreign Relations (United States)
Alan Whiteside, Chair in Global Health, Center for International Governance Innovation (Canada)
Sergey Kulik, Director for International Development, Institute of Contemporary Development (Russia)
Chair: **Pieter Fourie**, Research Fellow, South African Institute of International Affairs (South Africa)

Guiding Questions: How well-prepared are global institutions to confront emerging health challenges of biosecurity, (re)emerging infectious diseases, and noncommunicable diseases (NCDs)? How could institutions be updated to respond to twenty-first century challenges? What are the major gaps in the international management of infectious diseases in an era of globalization? Have the International Health Regulations proven capable of ensuring global health security and how could the process be improved? Do global institutions need to elevate the fight against NCDs?
- 5:30 p.m.–6:45 p.m. Free Time
- 7:00 p.m.–9:15 p.m. Cocktail Reception, Dinner, and Keynote Speaker* **Riverpark Restaurant**
Speaker: **Jan Eliasson**, Deputy Secretary-General of the United Nations (Sweden) 450 East 29th Street
Presider: **Stewart M. Patrick**, Senior Fellow and Director, International Institutions and Global Governance Program, Council on Foreign Relations (United States) New York

*This session will be on-the-record.

Council of Councils Third Annual Conference

Agenda

Tuesday, May 13, 2014

- 8:00 a.m.–8:30 a.m. *Light Breakfast* **Peter G. Peterson Hall**
- 8:30 a.m.–9:30 a.m. *Keynote Speaker** **Peter G. Peterson Hall**
Speaker: Christine M. Cumming, First Vice President, Federal Reserve Bank of New York (United States)
Presider: Andrés Rozental, Founder, Mexican Council on Foreign Relations (Mexico)
- 9:30 a.m.–11:00 a.m. *Session Five* **David Rockefeller Room**
Climate Change: Do Global Institutions Matter?

Panelists: Michael Levi, David M. Rubenstein Senior Fellow for Energy and the Environment, Council on Foreign Relations (United States)
Sunjoy Joshi, Director, Observer Research Foundation (India)
Sook-Jong Lee, President, East Asia Institute (South Korea)
Chair: Robin Niblett, Director, Chatham House (United Kingdom)

Guiding Questions: What are the prospects of achieving a meaningful UN climate agreement by the 2015 deadline and Paris United Nations Framework Convention on Climate Change (UNFCCC) meeting? Are unilateral initiatives (e.g., Major Economies Forum, G2) capable of breaking the impasse at the global level or of comprehensively addressing the challenges of mitigation and adaptation? What have been the most successful regional, domestic, and municipal policies and frameworks? How can the United Nations Framework Convention on Climate Change process be reformed to be more effective?
- 11:00 a.m.–11:30 a.m. *Coffee Break*
- 11:30 a.m.–1:00 p.m. *Session Six* **David Rockefeller Room**
Proliferation of Unmanned Aerial Vehicles: The Future of Drones

Panelists: Micah Zenko, Douglas Dillon Fellow, Council on Foreign Relations (United States)
Sam Roggeveen, Editor, The Interpreter, Lowy Institute for International Policy (Australia)
Marcel Dickow, Deputy Head, International Security Division, German Institute for International and Security Affairs (Germany)
Chair: Gilead Sher, Senior Research Fellow, Institute for National Security Studies (Israel)

Guiding Questions: How is the use of drones likely to expand in the future? What have been the benefits and drawbacks of utilizing drones to date? Is there a need for global norms to govern their use? What are the prospects for negotiating such norms? Can drones be employed to improve governance of other global crises (e.g., humanitarian disasters, ecological monitoring)? What are the dangers of the increased use of drones for military purposes?
- 1:00 p.m.–2:30 p.m. *Closing Lunch* **Helen and Frank Altschul Room**
Wrap-Up: Where Do We Go from Here?
Richard N. Haass, President, Council on Foreign Relations (United States)

**This session will be on-the-record.*

Participant Biographies

Fred Aja Agwu

Fred Aja Agwu is an associate research professor at the Nigerian Institute of International Affairs. A journalist for many years, Agwu taught in the department of political science at the University of Lagos before joining the NIIA. He is the editor of the NIIA's flagship journal, the *Nigerian Journal of International Affairs* (NJIA), and the author of six books: *The United Nations System, State Practice and the Jurisprudence of the Use of Force*; *World Peace through World Law: the Dilemma of the United Nations Security Council*; *National Interest, International Law and Our Shared Destiny*; *The Law of Armed Conflict and African Wars*; *From Rebellion, Insurgency to Belligerency: The Niger Delta Oil War in International Law*; and *Themes and Perspectives on Africa's International Relations*. Agwu has wide-ranging expertise in public international law, especially in the law of armed conflict, and has been published in both local and international journals. His current work focuses on the instrumentalist approach to international relations. He holds a BA in political science and sociology from Old Anambra State University and an MA in international law and diplomacy and a PhD in international law from the University of Lagos.

Riccardo Alcaro

Riccardo Alcaro is co-coordinator, in the transatlantic program of the Institute of International Affairs, of the Seventh Framework Programme–funded Transworld project on the future of the transatlantic relationship and its role in the world. He is responsible for the organization of the annual Transatlantic Security Symposium on the security priorities debated by the transatlantic partners. He is a fellow of the European Union–wide program, European Foreign and Security Policy Studies (EFSPS), jointly organized by the Compagnia di San Paolo, Volkswagen Stiftung, and Riksbankens Jubilaumsfond. From 2006 to 2011, Alcaro was responsible for drafting the section on external relations in the *European Policy Analyst*, the *Economist Intelligence Unit's* quarterly on the European Union.

Marcel Dickow

Marcel Dickow is a senior associate at Stiftung Wissenschaft und Politik (German Institute for International and Security Affairs, or SWP), deputy head of its research division on international security, and a member of its armament and technology cluster. Since 2009, Dickow has been working on topics such as defense technology, space policy, European defense cooperation, robotics, and cybersecurity. He led and participated in several third party–funded international research projects, including ones on Weimar defense cooperation, Franco-German defense cooperation, and the challenges of unmanned military systems. A physicist by training, Dickow obtained a PhD in molecular and environmental physics from the Technical University of Berlin and an MA in peace and security studies from the University of Hamburg.

Pieter Fourie

Pieter Fourie is an associate professor of political science at Stellenbosch University and was trained at the universities of Stellenbosch, Paris, London, and Johannesburg. He has worked for the Joint United Nations Program on HIV/AIDS (UNAIDS), the Australian department of foreign affairs and trade, in civil society, and has taught international relations at universities in South Africa and Australia. His research focuses on global health governance, health diplomacy, and the political economy of development. His book, *The Political Management of HIV and AIDS in South Africa*, was longlisted for the Alan Paton Award. He also coauthored *The Politics of AIDS Denialism*. Fourie is the editor of *Politikon: the South African Journal of Political Studies* and co-investigator of international research projects funded by the Social Sciences and Humanities Research Council and the Economic and Social Research Council.

Michael Fullilove

Michael Fullilove is the executive director of the Lowy Institute for International Policy. He has been associated with the Lowy Institute since its establishment. He wrote the feasibility study for the institute in 2002 and served as the director of its global issues program from 2003 to 2012. He has also been a visiting fellow in foreign policy at the Brookings Institution in Washington, DC, an adviser to Prime Minister Paul Keating, and a lawyer. He remains a nonresident senior fellow at Brookings. Fullilove writes widely on Australian foreign policy, U.S. foreign policy, and global issues in publications including the *New York Times*, *Financial Times*, *Washington Post*, *Daily Beast*, *Washington Quarterly*, *National Interest* and *Foreign Affairs*, as well as the Australian press. He is a sought-after media commentator and speaker in Australia and abroad, appearing on programs such as *Radio National Breakfast*, *Lateline*, and the *Charlie Rose Show*. He graduated in arts and law from the universities of Sydney and New

South Wales, with dual university medals. He also studied as a Rhodes Scholar at the University of Oxford, where he received an MA and PhD in international relations. Fullilove's first book was "*Men and Women of Australia!*" *Our Greatest Modern Speeches*. He is the coeditor, with Anthony Bubalo, of *Reports from a Turbulent Decade*, an anthology of the Lowy Institute's best work. His most recent book, *Rendezvous with Destiny: How Franklin D. Roosevelt and Five Extraordinary Men Took America into the War and into the World*, was published in Australia and the United States in 2013.

Laurie Garrett

Laurie Garrett is senior fellow for global health at the Council on Foreign Relations. She is the only writer to have been awarded all three of the "big Ps" of journalism: the Peabody, the Polk, and the Pulitzer. Garrett is also the best-selling author of the books *The Coming Plague: Newly Emerging Diseases in a World Out of Balance* and *Betrayal of Trust: The Collapse of Global Public Health*. Her most recent book, *I Heard the Sirens Scream: How Americans Responded to the 9/11 and Anthrax Attacks*, received the 2011 E-Literature Award for best science writing. Garrett is an expert on global health, with a particular focus on newly emerging and reemerging diseases, bioterrorism, public health, and its effects on foreign policy and national security. A member of the National Association of Science Writers, Garrett also served as the organization's president in the mid-1990s. She currently serves on the advisory board for the Hideyo Noguchi Africa Prize and is a principal member of the Modernizing Foreign Assistance Network. She chaired the scientific advisory panel to the United Nations High Level Commission on HIV Prevention in collaboration with UNAIDS.

Thomas Gomart

Thomas Gomart is vice president for strategic development at the French Institute of International Relations. He is the editor of the trilingual electronic collection *Russie.Nei.Vision*. Gomart's academic and professional background has been closely related to post-Soviet space. As Lavoisier fellow at the Moscow State Institute for International Relations, visiting fellow at the European Union's Institute for Security Studies, and Marie Curie fellow in the department of war studies at King's College London, Gomart has acquired diverse international experience. He lectured on international affairs at the Special Military School of Saint-Cyr Coetquidan from 2002 to 2010. Gomart belongs to the editorial boards of *Politique étrangère* and *La Revue des deux mondes*. He has a PhD in history from Paris I Pantheon-Sorbonne and an executive MBA from HEC.

Richard N. Haass

Richard N. Haass is president of the Council on Foreign Relations. From 2001 to 2003, Haass was director of policy planning for the Department of State, where he was a principal adviser to Secretary of State Colin Powell. Confirmed by the U.S. Senate to hold the rank of ambassador, Haass also served as U.S. coordinator for policy toward the future of Afghanistan and was the U.S. envoy to the Northern Ireland peace process. He was also special assistant to President George H.W. Bush and senior director for Near East and South Asian affairs on the staff of the National Security Council from 1989 to 1993. He was the independent chair of the official multiparty panel established in 2013 to address some of the most divisive political issues affecting Northern Ireland. For his efforts to promote peace and resolution there, he received the 2013 Tipperary International Peace Award. Haass is the author or editor of twelve books on American foreign policy and one book on management. His most recent book is *Foreign Policy Begins at Home: The Case for Putting America's House in Order*. A Rhodes Scholar, he holds a BA from Oberlin College and both MA and PhD degrees from Oxford University. He has received honorary degrees from Hamilton College, Franklin & Marshall College, Georgetown University, Oberlin College, Central College, and Miami Dade College.

Tiang Boon Hoo

Tiang Boon Hoo is a research fellow with the China Program at the S. Rajaratnam School of International Studies at Nanyang Technological University, Singapore. He teaches the master's course "Chinese Security and Foreign Policy" and is deputy coordinator of the Asian Studies MSc program at RSIS. He is the author of several publications on China, cross-strait relations, and U.S.-China relations, and is currently completing a book manuscript on China's proclaimed identity as a responsible great power. Hoo has spoken about his work at various venues, including Harvard University, Bristol University, Oxford University, the University of Manchester, and International Studies Association Convention. Hoo has published reviews in several international journals, including *Cold War History*, *Global Governance*, the *Royal United Services Institute Journal* and *Journal of Asian Politics and History*. He has been involved in Track Two diplomatic initiatives, such as the Korea-Singapore Forum and the Network of ASEAN [Association of Southeast Asian Nations] Defence and Security Institutions. Hoo was formerly a visiting scholar at the Shanghai Academy of Social Sciences and a visiting researcher at the Shanghai Institutes for International Studies.

In March 2014, he was a visiting fellow at the China Foreign Affairs University in Beijing. He holds a PhD in International Relations from the University of Oxford.

Marco Incerti

Marco Incerti is head of communications and a research fellow at the Centre for European Policy Studies, a leading European think tank. Before joining CEPS, he worked in the international law department of the Sapienza University of Rome. Since joining CEPS in 2002, he has concentrated on the European constitutional process, following the work of the Convention on the Future of Europe and focusing in particular on institutional reform. Incerti cofounded and, from 2003 to 2006, managed the European Policy Institutes Network (EPIN), a network of European think tanks based in Brussels that aims to increase cooperation among research organizations on the continent. Incerti is a member of the steering committee of the Brussels Think Tanks Dialogue and of the European Association of Communication Directors. He holds observer status at the Club of Venice and for the past two years has been an official rapporteur for the EU Integration Forum of the Robert Bosch Foundation. For CEPS, Incerti follows think tank-related policy in Europe, and is in charge of the European Transparency initiative dossier.

Hyung-min Joo

Hyung-min Joo is an associate professor in the department of political science at Korea University. He is also the chair of the center for North Korea studies at East Asia Institute. His recent publications include “Hidden Transcripts in Marketplaces: Politicized Discourses in the North Korean Shadow Economy” in *Pacific Review*, “Deciphering What Pyongyang Wants” in *Problems of Post-Communism*, “Is North Korea Putting All of Its Eggs in One Basket?” in *North Korean Review*, and “Visualizing Invisible Hands: The Shadow Economy in North Korea” in *Economy and Society*. He received a PhD in political science from the University of Chicago in 2004.

Sunjoy Joshi

Sunjoy Joshi is the director of the Observer Research Foundation. He joined the Indian administrative service in 1983, but retired in 2009 to pursue his primary interests in energy and environment. During his career in the Indian administrative service spanning more than twenty-five years, Joshi worked in both the conventional and nonconventional energy sectors. He handled oil and gas exploration as joint secretary in the ministry of petroleum and natural gas and has been director on the boards of Oil and Natural Gas Corporation Limited (ONGC), ONGC Videsh Limited (OVL), Oil India Limited (OIL), and Mangalore Refinery and Petrochemicals Limited (MRPL). He was managing director of the Madhya Pradesh Energy Development Agency and chairman of M.P. Windfarms. Joshi has been a visiting associate at the International Institute of Strategic Studies as well as distinguished visitor to the program on energy and sustainable development at the University of Stanford. He has an MA in English literature from Allahabad University and a second MA in development studies from University of East Anglia. He also studied upstream economics and risk analysis at the Petroleum Economist.

Memduh Karakullukçu

Memduh Karakullukçu is vice chairman and president of Global Relations Forum, managing partner at Kroton Consulting, and founding partner of the online legal informatics initiative, kanunum.com. His advisory work specializes in higher education and technology policy, and analysis of international economic and political affairs. He was senior adviser to the chairwoman of Turkish Industrialists and Businessmen’s Association (TÜSİAD) from 2007 to 2010. Previously, Karakullukçu was the founding managing director of Istanbul’s leading science park, Istanbul Technical University (ITU) ARI Teknokent, currently an innovation community of eighty technology companies. During this period, Karakullukçu also served as senior adviser to the president of ITU, the coordinator of the law technology and policy MSc program, and the strategic adviser at the ITU remote sensing facility. He has been a member of the academic staff at the London School of Economics and Political Science (LSE) and ITU. Earlier in his career, from 1992 to 1994, he worked as a specialist in structured finance at the London and Istanbul offices of an international investment bank. His previous academic work includes research commissioned by the IMF (International Monetary Fund) and the World Bank on the dynamics of Turkish debt markets. He has presented his work on technology and innovation policy at various international fora like the Organization for Economic Cooperation and Development and North Atlantic Treaty Organization. Karakullukçu received a BS in electrical engineering and BS in economics at the Massachusetts Institute of Technology, an MSc in finance at the LSE, and a JD at Columbia University. He is a member of the New York State Bar.

Yasushi Kudo

Yasushi Kudo is founder and president of the Genron NPO. He has been regularly conducting evaluations of each major political party's election pledges and of the incumbent administrations' performance in Japan since 2001. He also established influential high-level, private sector channels of dialogue with China and South Korea. In 2013, he launched the New Civil Diplomacy Initiative aimed at solving the challenges facing East Asia and organized an international forum. Kudo has also served as a member of Japanese government and private sector advisory committees. Before founding Genron NPO, he was an editor of *Financial Business*, a monthly magazine specializing in the financial sector, and *Debate: Toyo Keizai*, Japan's leading issue-oriented magazine.

Sergey Kulik

Sergey Kulik is director of the Institute of Contemporary Development. He is a member of the scientific council of the Security Council of the Russian Federation and a member of the Council for Foreign and Defense Policy. Previously, Kulik was the director of the department of relations with the European Union (EU) and deputy director of the information department in the administration of the Russian president, deputy director of the foreign policy department of the Russian president, head of the Arms Control Center at the Institute for U.S. and Canadian Studies at the Russian Academy of Sciences, and project leader of the Stockholm International Peace Research Institute (SIPRI).

Elena Lazarou

Elena Lazarou is head of the Centre for International Relations of the Getulio Vargas Foundation and assistant professor at FGV's School of Social Sciences. Lazarou received a PhD in international relations from the University of Cambridge in 2008, and has held postdoctoral research positions at the University of Cambridge department of politics and international studies and the London School of Economics and Political Science. Her interests include European studies, foreign policy analysis, and regional integration. Her current research focuses on the impact of the crisis of the euro on the external relations of the European Union and EU-Brazil relations. She also coordinates a pilot program on think tanks and foreign policy in Brazil funded by the Ford Foundation and FGV's European Studies group, financed by the Brazilian science and technology council (CNPq). Other posts previously held include head of the Euro-Mediterranean Observatory, Hellenic Centre for European Studies; research associate at the Centre for International Policy Research, University of Sheffield; and visiting scholar at Columbia University and New York University. She is also affiliated to the Hellenic Foundation for European and Foreign Policy and visiting professor at Sciences-Po Grenoble. Her latest publication is the book *Multilateralism in International Relations*, which provides views from the EU and from emerging powers on multilateralism, regionalism, and foreign policy.

Sook-Jong Lee

Sook-Jong Lee is president of the East Asia Institute, an independent, nonprofit think tank based in Seoul. She is also professor of public administration at Sungkyunkwan University. Currently, Lee holds a number of advisory positions in the South Korean government, including the president's national security advisory group and councils for the ministry of foreign affairs, ministry of unification, and the Korea International Cooperation Agency (KOICA). Lee also participates as member of the Trilateral Commission, Council of Councils, and many other transnational networks on research and policy studies. Her research interests include multilateralism, democracy, and civil societies, focusing on South Korea, Japan, and other East Asian countries. Previously, Lee was a research fellow at the Sejong Institute, visiting fellow at the Brookings Institution, professorial lecturer at the School of Advanced International Studies (SAIS) at Johns Hopkins University, and visiting fellow at the German Institute for Global and Area Studies. Her recent publications include *Keys to Successful Presidency in South Korea* (editor), "South Korea as New Middle Power Seeking Complex Diplomacy," *Korea's Role in Global Governance for Development Cooperation* (editor), *Public Diplomacy and Soft Power in East Asia* (editor), *Japan and East Asia: Regional Cooperation and Community Building* (editor), and *Toward Managed Globalization: The Korean Experience* (editor). Lee received a PhD in sociology from Harvard University.

Michael A. Levi

Michael A. Levi is the David M. Rubenstein senior fellow for energy and the environment at the Council on Foreign Relations, where he is director of the program on energy security and climate change. He is an expert on climate change, energy security, arms control, and nuclear terrorism. Before joining CFR, Levi was a nonresident science fellow and a science and technology fellow in foreign policy studies at the Brookings Institution. Prior to that, he was the director of the Federation of American

Scientists' Strategic Security Project. Levi is author of *The Power Surge: Energy, Opportunity, and the Battle for America's Future* and *By All Means Necessary: How China's Resource Quest is Changing the World* (with Elizabeth Economy). He is also the author of the books *On Nuclear Terrorism* and *The Future of Arms Control* (with Michael O'Hanlon). He was the project director for the CFR-sponsored Independent Task Force report on climate change, co-chaired by former governors Tom Vilsack and George Pataki. His 2005 monograph with Michael D'Arcy, *Untapped Potential: U.S. Science and Technology Cooperation with the Islamic World*, was the first comprehensive study of science and technology in the Muslim world. His recent writings include studies of natural gas exports, the Canadian oil sands, and the global politics and economics of clean energy innovation. Levi holds a BSc with honors in mathematical physics from Queen's University (Kingston) and an MA in physics from Princeton University, where he studied string theory and cosmology. He holds a PhD in war studies from King's College London, where he was the SSHRC William E. Taylor fellow.

James M. Lindsay

James M. Lindsay is senior vice president, director of studies, and Maurice R. Greenberg chair at the Council on Foreign Relations, where he oversees the work of the more than six dozen fellows in CFR's David Rockefeller Studies program. He is a leading authority on the American foreign policymaking process and the domestic politics of American foreign policy. From 2006 to 2009, he was the inaugural director of the Robert S. Strauss Center for International Security and Law at the University of Texas at Austin, where he held the Tom Slick chair for international affairs at the Lyndon B. Johnson School of Public Affairs. From 2003 to 2006, he was vice president, director of studies, and Maurice R. Greenberg chair at CFR. He has also served as deputy director and senior fellow in the foreign policy studies program at the Brookings Institution, and he was a professor of political science at the University of Iowa from 1987 to 1999. During 1996–97, he was director for global issues and multilateral affairs on the staff of the National Security Council. He has written widely on various aspects of American foreign policy, American government, and international relations. His book with Ivo H. Daalder, *America Unbound: The Bush Revolution in Foreign Policy*, was awarded the 2003 Lionel Gelber Award. He writes the CFR blog *The Water's Edge*.

Marilia Maciel

Marilia Maciel is a researcher at and coordinator of the Center for Technology and Society of the Getulio Vargas Foundation (CTS/FGV) in Rio de Janeiro. She is also a lecturer and tutor in courses offered by DiploFoundation. She serves as a member of ICANN noncommercial user's constituency, which she represents in the noncommercial stakeholders' group policy committee. Marilia is a former member of the working group on IGF improvements, created under the auspices of the United Nations' Commission on Science and Technology for Development (CSTD). She is a member of the advisory committee of *PolITICs Magazine* and a member of the advisory board on Internet security, created under the Brazilian Internet steering committee. Among her publications is the paper "Internet governance and institutional innovation: Brazil as the vantage point of analysis," translated into Mandarin and published in the *World Economy and Politics Journal*. Marilia is a doctoral candidate in international relations at the Pontifical Catholic University–Rio de Janeiro developing a thesis on Internet governance, cybersecurity, and defense. She holds an MA in Latin American integration from the Federal University of Santa Maria and a BA in law from the Federal University of Pernambuco.

Rohinton P. Medhora

Rohinton P. Medhora is president of the Center for International Governance Innovation, a nonpartisan think tank with research programs focused on the global economy, global security and politics, and international law. Previously, he was vice president of programs at Canada's International Development Research Centre, a research funder. He received a PhD in economics in 1988 from the University of Toronto, where he also taught for a number of years. His fields of expertise are monetary and trade policy, international economic relations, and aid effectiveness. His recent publications include coedited books on development thought and practice, Canada's relations with Africa, and Canada's role in the international financial system. He serves on the boards of the Institute for New Economic Thinking, the Partnership for African Social and Governance Research, and the science and environment organization START International.

Thierry de Montbrial

Thierry de Montbrial is the president of the French Institute of International Relations, which he founded in 1979. He is professor emeritus at the Conservatoire National des Arts et Métiers. In 2008, he launched the World Policy Conference. He has been a member of the Académie des Sciences Morales et Politiques of the Institut de France since 1992, is a member of a number of

foreign academies, including the Russian Academy of Sciences, and serves on the boards or advisory boards of a number of international companies and institutions. De Montbrial chaired the department of economics at the École Polytechnique from 1974 to 1992. He was the first chairman of the Foundation for Strategic Research. Entrusted with the creation of the policy planning staff (Centre d'Analyse et de Prévision) at the French ministry of foreign affairs, he was its first director, from 1973 to 1979. He has authored seventeen books, many of them translated into other languages, including *Action and Reaction in the World System: The Dynamics of Economic and Political Power*. He is a commandeur of the Légion d'honneur, grand officier of the ordre national du Mérite, and has been awarded other state honors by the French and several foreign governments. De Montbrial is a graduate of the École Polytechnique and the École des Mines and received a PhD in economics from the University of California at Berkeley.

Robin Niblett

Robin Niblett became the director of Chatham House (the Royal Institute of International Affairs) in 2007. Before joining Chatham House, from 2001 to 2006, Niblett was the executive vice president and chief operating officer of the Washington-based Center for Strategic and International Studies. During his last two years at CSIS, he also served as director of the CSIS Europe program and its Initiative for a Renewed Transatlantic Partnership. Niblett is the author of the Chatham House reports *Playing to its Strengths: Rethinking the UK's Role in a Changing World* and *Ready to Lead? Rethinking America's Role in a Changed World*, and editor and contributing author to *America and a Changed World: A Question of Leadership*. He is also the author or contributor to a number of CSIS reports on transatlantic relations and is contributing author and coeditor, with William Wallace, of the book *Rethinking European Order*. Niblett is a frequent panelist at conferences on transatlantic relations. He has testified on a number of occasions to the House of Commons Defence select committee and Foreign Affairs committee as well as U.S. Senate and House committees on European affairs. Niblett is a nonexecutive director of Fidelity European Values Investment Trust. He is a council member of the Overseas Development Institute and a vice chairman of the World Economic Forum's Global Agenda Council on Europe. He received a BA in modern languages, as well as an MPhil and DPhil, from New College, Oxford.

Haibin Niu

Haibin Niu is a senior fellow and deputy director of the Center for American Studies and assistant director of the Institute for International Strategic Studies, both at the Shanghai Institute for International Studies (SIIS). He is also vice secretary-general of the Chinese Association of Latin American Studies. He is currently working on Brazil's foreign policy and cooperation among major developing countries. He has been a visiting scholar at the BRICS Policy Center in Rio de Janeiro, New York office of FES, South African Institute of International Affairs, Stellenbosch University, German Development Institute, and Sigur Center for Asian Studies at George Washington University. He is currently a visiting fellow at CSIS. Niu received a PhD in international relations at Fudan University in 2006.

Ogaba Danjuma Oche

Ogaba Danjuma Oche is the director of the research and studies department of the Nigerian Institute of International Affairs (NIIA). His academic qualifications include a BA in history and political science from Ahmadu Bello University (ABU), MA in political science and MPA in public administration from the University of Kansas, and PhD in political science from ABU. He held a lecturing position in the department of political science at the University of Jos from 1989 to 1994 and became a research fellow at the NIIA in 1994. Oche's academic background in history, comparative politics, public administration, and international relations has informed his research interests and publications to a very large extent. His current areas of research interest include Nigeria's international relations and foreign policy, international organizations, conflict studies, democratization processes, terrorism, and security issues. Some of his publications include "United Nations Peacekeeping in Africa: Issues and Problems" in the *African Journal of Peace and Conflict Studies* and the book *From Dispute to Dialogue: Essays on Conflict and Conflict Resolution*. He has served as editor of the *Nigerian Forum* and editor in chief of *Management Review Limited Journal*. He is coeditor of the book *Nigeria in the Global Arena: Past, Present and the Future*.

Stewart Patrick

Stewart Patrick is senior fellow and director of the program on International Institutions and Global Governance at the Council on Foreign Relations. His areas of expertise include multilateral cooperation in the management of global issues; U.S. policy toward international institutions, including the United Nations; and the challenges posed by fragile, failing, and post-conflict states. From September 2002 to January 2005, Patrick served on the secretary of state's policy planning staff, with lead staff

responsibility for U.S. policy toward Afghanistan and a range of global and transnational issues. Following government service, he was a research fellow at the Center for Global Development (CGD), where he directed CGD's work on weak states and U.S. national security. Patrick is a member of CFR and is a former CFR International Affairs fellow. From 1997 until 2002, he was a research associate at the Center on International Cooperation at New York University, where he also taught U.S. foreign policy. He has also taught at Johns Hopkins School of Advanced International Studies in Washington, DC. Patrick is the author or coauthor of four books, including *Weak Links: Fragile States, Global Threats, and International Security*, and *The Best Laid Plans: The Origins of American Multilateralism and the Dawn of the Cold War*, as well as numerous articles and chapters on the subjects of multilateral cooperation, state-building, and U.S. foreign policy. He is also the executive producer of CFR's Global Governance Monitor, an award-winning, web-based, multimedia initiative that maps and evaluates multilateral efforts to address global challenges. In addition, he writes the CFR blog *The Internationalist*. Patrick graduated from Stanford University with a BA in human biology and honors in humanities, and received a PhD in international relations, as well as two MA degrees, in international relations and European history, from Oxford University, where he was a Rhodes Scholar.

Volker Perthes

Volker Perthes is executive chairman and director of Stiftung Wissenschaft und Politik (SWP), the German Institute for International and Security Affairs. He was assistant professor at the American University of Beirut (AUB) from 1991 to 1993. In 1992 he joined SWP and headed the Middle East and Africa research group for several years. Perthes held previous teaching positions at the universities of Duisburg, Munster, and Munich and is currently a professor at Humboldt University and Free University of Berlin. He serves on various national and international bodies, such as the advisory research council of the Finnish Institute of International Affairs (FIIA) as chairman, the international advisory council of the Shanghai Institute for International Studies, and the Hellenic Foundation for European and Foreign Policy. Perthes is a frequent commentator in German and international media. He received a PhD from the University of Duisburg in 1990 and a habilitation in 1999.

Sam Roggeveen

Sam Roggeveen is the founding editor of the Lowy Institute's blog, *The Interpreter*. Since 2007, he has been privileged to work with some of Australia's best international policy minds to put together one of the smartest, wittiest, most informative sites on the web. Before joining the Lowy Institute, Roggeveen was a senior strategic analyst in Australia's peak intelligence agency, the Office of National Assessments, where his work dealt mainly with nuclear strategy and arms control, ballistic-missile defense, North Asian strategic affairs, and weapons of mass destruction (WMD) terrorism. Sam also worked on arms control policy in Australia's department of foreign affairs and as an analyst in the Australian defense intelligence organization. During this time, Roggeveen discovered the power of blogs to transform the way politics is debated and discussed. He has written for various Australian newspapers and magazines, though prefers to save his best material for *The Interpreter*.

Andrés Rozental

Andrés Rozental is a retired career Mexican diplomat who served for more than thirty-five years. He served Mexico as deputy foreign minister, ambassador to Sweden, permanent representative of Mexico to the United Nations in Geneva, and ambassador to the United Kingdom, as well as in various responsibilities within the Mexican foreign ministry and abroad. Since 1994, he has held the lifetime rank of eminent ambassador of Mexico. Currently retired from public service, Rosental holds nonexecutive board positions in several important multinational companies in Brazil and Mexico. He chairs the board of ArcelorMittal Mexico and is an independent board member of ArcelorMittal Brazil, Ocean Wilson Holdings and Wilson Sons (Brazil), and HSBC Bank in Mexico. He holds advisory positions with EADS Mexico, Toyota, and Kansas City Southern de Mexico. He is president of his own consulting firm, Rozental and Asociados, which specializes in advising multinational companies on their corporate strategies in Latin America. He is also active in a number of nongovernmental organizations and projects relating to global governance, migration policy, climate change, Latin American politics, and the promotion of democracy. He is a senior nonresident fellow at the Brookings Institution, senior policy adviser at Chatham House in London, trustee of the Migration Policy Institute in Washington, DC, and sits on the operating board of Canada's Centre for International Governance Innovation in Waterloo. Rozental was the founding president of the Mexican Council on Foreign Relations and is currently an ex officio member of its governing body. Rozental obtained a professional degree in international relations from the Universidad de las Américas and an MA in international economics from the University of Pennsylvania. He is the author of four books on Mexican foreign policy and of numerous chapters and articles on international affairs, diplomacy, and U.S.-Mexico relations, among others.

Fabrizio Saccomanni

Fabrizio Saccomanni is senior fellow at the School of European Political Economy at the LUISS School of Government, member of the board of directors and senior economic adviser at Institute of International Affairs, and member of the Società Italiana degli Economisti. He was minister of economy and finance in the Italian government headed by Enrico Letta from April 2013 to February 2014. Saccomanni previously held the positions of member of the directorate and senior deputy governor of the Bank of Italy, president and member of the governing board of the Insurance Supervisory Authority, member of the board of directors of the Bank for International Settlements, alternate to the governor of the Bank of Italy in the governing council of the European Central Bank, and vice president for risk management of the European Bank for Reconstruction and Development. He is the author of many articles and essays.

Samir Saran

Samir Saran is senior research fellow and vice president responsible for development and outreach at the Observer Research Foundation (ORF). An electrical engineer by training, he has been a fellow at the University of Cambridge program for sustainability leadership. He is visiting fellow at the Australia India Institute and on faculty at a number of other schools and programs. Saran has had a rich and diverse experience in the Indian private sector and was actively engaged with regulators and policymakers during the 1990s as India undertook economic reforms. He was part of the business development team of Reliance Industries, India's largest business conglomerate, and helped to develop its investment plans in the power sector. From 2000 on, he served on the company's regulatory and corporate affairs team for the telecommunications business at New Delhi and was a member of the Indian government's industry panel on intellectual property and broadcasting regulation. As vice president at Reliance Industries, he was entrusted with the task of external communications and government relations across the group's businesses, including retail, special economic zones, oil and gas, petrochemicals and textiles. Since 2008, in his capacity as vice president at ORF, he has been involved in fund raising, nurturing global partnerships, and developing programs for the various centers of the organization. Saran is also a prolific writer, and authors frequent columns in India's most widely circulated newspapers, including the *Times of India*, *Hindu*, *Mail Today*, and *Indian Express*. He has also published his research in some of the most reputable journals in India and abroad on issues such as climate change, nontraditional security, radicalism, the BRICS countries (Brazil, Russia, India, China, and South Africa), development policy, and cyber governance. He is author of the book *Re-imagining the Indus: Mapping Media Reportage in India and Pakistan* and coauthor of the report "A Long Term Vision for BRICS," commissioned by the Indian government. Saran has an MA in media studies from the London School of Economics and Political Science.

Adam Segal

Adam Segal is the Maurice R. Greenberg senior fellow for China studies at the Council on Foreign Relations. An expert on security issues, technology development, and Chinese domestic and foreign policy, Segal currently leads the Cyberconflict and Cybersecurity initiative. Most recently, he was project director for the CFR-sponsored Independent Task Force report *Defending an Open, Global, Secure, and Resilient Internet*. His book, *Advantage: How American Innovation Can Overcome the Asian Challenge*, looks at the technological rise of Asia. His work has appeared in the *Wall Street Journal*, *Financial Times*, *Economist*, *Foreign Policy*, and *Foreign Affairs*, among others. He currently writes for the blog *Asia Unbound*. Before coming to CFR, Segal was an arms control analyst for the China project at the Union of Concerned Scientists, where he wrote about missile defense, nuclear weapons, and Asian security issues. He has been a visiting scholar at the Massachusetts Institute of Technology's Center for International Studies, the Shanghai Academy of Social Sciences, and Tsinghua University. He has taught at Vassar College and Columbia University. Segal is the author of *Digital Dragon: High-Technology Enterprises in China*, as well as several articles and book chapters on Chinese technology policy. Segal has a BA and PhD in government from Cornell University and an MA in international relations from the Fletcher School of Law and Diplomacy at Tufts University.

Gilead Sher

Gilead Sher is head of the Center for Applied Negotiations and a senior research fellow at the Institute for National Security Studies at Tel Aviv University. He was the head of bureau and policy coordinator of Israel's former prime minister and minister of defense Ehud Barak. He has served as chief and co-chief negotiator from at the Camp David summit and the Taba talks, as well as in extensive rounds of covert negotiations. He served under Prime Minister Yitzhak Rabin as delegate to the 1994–95 Israeli-Palestinian Interim Agreement negotiations. He holds the rank of colonel and is a former brigade commander and deputy division commander in the Armored Corps of the Israel Defense Forces, as well as a military judge. Sher is an attorney and senior partner

in Gilead Sher, Kadari & Co., law offices. His practice areas include corporate law, project finance, international business ventures, investments and transactions, constitutional law, and dispute resolution. Sher's professional career combines the practice of law, policy planning and implementation, academic research, and involvement in civil society organizations. He is involved in various frameworks that deal with the future of Israel and the Middle East, preparations for regional conflict resolutions, and dialogue with official and unofficial interlocutors in Israel and abroad. His book *The Israeli-Palestinian Peace Negotiations, 1999-2001: Within Reach* was published in 2006. Sher has been a visiting professor on conflict resolution and negotiations at the Wharton School of the University of Pennsylvania and has taught at Tel Aviv University. He is a founding co-chairman of the nonpartisan movement Blue White Future, which seeks to help resolve the Israeli-Palestinian conflict through a negotiated agreement and independent Israeli measures to promote a two-state reality. Sher serves as chairman of the executive board and the board of trustees of Sapir Academic College, the largest public college in Israel. He is a former board member at the Association for Civil Rights in Israel, former president of Israel Shotokan Karate Association, former chairman of the Sam Spiegel Film and Television School in Jerusalem, and a member of the Council for Peace and Security.

Alan Whiteside

Alan Whiteside is the Centre for International Governance Innovation chair in global health policy at the Balsillie School of International Affairs and Wilfrid Laurier University. Prior to this, he was director of and a professor at Health Economics and HIV/AIDS Research Division, which he established in 1998, and a professor at the University of KwaZulu-Natal, Durban. He was appointed in a fractional position as a British department for international development senior research fellow from 2009 to 2012. He has been based in southern Africa and involved in researching HIV/AIDS for over twenty years, but has made his mark internationally. The economic and development impact of HIV/AIDS is his particular field of interest. He has published extensively and has been called upon for advice by donors and governments. Whiteside is the author and coauthor of numerous books, including *HIV/AIDS: A Very Short Introduction* and, with Tony Barnett, *AIDS in the Twenty-First Century: Disease and Globalization*. In 2000, with Clem Sunter, he wrote *AIDS: The Challenge for South Africa*. He is also the author of numerous book chapters and academic papers. He has held fellowships internationally, including as Leverhulme visiting professor at the University of Southampton, visiting professor at the Liverpool School of Tropical Medicine, and distinguished visiting fellow with the faculty of arts and social science at Carleton University. He was appointed a commissioner on the Commission on HIV/AIDS and Governance in Africa from 2003 to 2006. He is a member of the editorial boards of the *African Journal of AIDS Research*, *Development Policy Review*, *Globalisation and Health*, and *Journal of the International AIDS Society*. Whiteside has an ongoing commitment to development, with Swaziland and Southern Africa as a central concern. He is a board member of Young Heroes Swaziland and a member of the Waterford Kamhlaba United World College governing council. From 2000 to 2012, he was an elected member of the governing council of the International AIDS Society and was treasurer from 2008 to 2012.

Jaime Zabudovsky

Jaime Zabudovsky is president of the Mexican Council on International Relations. He started his career at the economics research office of Mexico's central bank and soon joined the economics council for the presidency. During the North American Free Trade Agreement (NAFTA) negotiations, he acted as deputy chief negotiator. In 1994, he became deputy secretary for international trade negotiations, where he developed Mexico's trade negotiation strategy at the World Trade Organization, Organization for Economic Cooperation and Development (OECD), Asia-Pacific Economic Cooperation (APEC), and Free Trade Area of the Americas (FTAA). He also oversaw the implementation and administration of NAFTA, and Mexican free-trade agreements with Chile, Costa Rica, Bolivia, Colombia, and Venezuela. Additionally, he led Mexican trade negotiations with Nicaragua, Honduras, Guatemala, El Salvador, and Israel, as well as bilateral investment treaty negotiations with a number of European countries and Argentina. Zabudovsky was also ambassador to the European Union and chief negotiator for the Mexico-EU free trade agreement. He also headed the negotiations of the first transatlantic free trade agreement. Since 2005, he has been a founding partner and vice president of IQOM Inteligencia Comercial, a consultancy company. He is currently on the boards of Información Digital VERTICE, Cala de Ulloa, Servicios Panamericanos de Seguridad, Aseguradora Peña Verde, México Evalúa, the Mexican Institute for Competitiveness, and the advisory board of Accenture Mexico. In 2007, he was named executive president for the Mexican council of the consumer goods industry. Zabudovsky holds a BA in economics from the Autonomous Technological Institute of Mexico and a PhD in economics from Yale University.

Micah Zenko

Micah Zenko is the Douglas Dillon Fellow in the Center for Preventive Action at the Council on Foreign Relations. He currently serves as vice chair of the World Economic Forum Global Agenda Council on Terrorism. Previously, he worked at Harvard University's

Kennedy School of Government as well as at the Brookings Institution, the Congressional Research Service, and the State Department's office of policy planning. Zenko has published on a range of national security issues, including articles in *Foreign Affairs*, the *Journal of Strategic Studies*, *Defense and Security Analysis*, and *Annals of the American Academy of Political and Social Science*, and op-eds in the *Washington Post*, *Los Angeles Times*, *Chicago Tribune*, and *New York Times*. He writes the blog *Politics, Power, and Preventive Action*, which covers U.S. national security policy, international security, and conflict prevention, and also has a column on ForeignPolicy.org. He tweets at @MicahZenko and was named by *Foreign Policy* as one of the "FPTwitterati 100" in 2011 and 2012. He is the author or coauthor of four Council Special Reports: *Reforming U.S. Drone Strike Policies*, *Partners in Preventive Action: The United States and International Institutions*, *Toward Deeper Reductions in U.S. and Russian Nuclear Weapons*, and *Enhancing U.S. Preventive Action*. He is also the author of one Contingency Planning Memorandum, "Dangerous Space Incidents," and two Policy Innovation Memoranda, "Transferring CIA Drone Strikes to the Pentagon" and "A Code of Conduct for Outer Space." His book, *Between Threats and War: U.S. Discrete Military Operations in the Post-Cold War World*, was published in 2010.

Keynote Speaker Biographies

Christine M. Cumming

Christine M. Cumming is first vice president of the Federal Reserve Bank of New York, the second ranking officer in the bank, and serves as its chief operating officer and as an alternate voting member of the Federal Open Market Committee. Prior to being named to this position, Cumming was executive vice president and director of research with responsibility for the Research and Market Analysis group. From 1994 until 1999, she was senior vice president responsible for bank analysis and advisory and technical services functions in the Bank Supervision group. Cumming joined the bank's staff in 1979 as an economist in the international research department, and spent several years researching industrial countries and international financial markets. Later, while on the bank's International Capital Markets staff, she worked on topics such as the liquidity of banks and securities firms, international competitiveness of U.S. financial institutions, and implications of financial innovation. In 1992, she was appointed vice president and assigned to Bank Supervision, where a major focus of her work involved capital markets issues. Cumming was also active in the work of the Basel Committee, including participating in the development of the market risk amendment to the Basel Accord and co-chairing the Risk Management group for two and a half years. She also chaired task forces on supervisory matters for the Joint Forum, made up of banking, securities, and insurance regulators. Cumming holds both a BA and PhD in economics from the University of Minnesota.

Thomas E. Donilon

Thomas E. Donilon most recently served as national security adviser to President Barack Obama. In that capacity, Donilon oversaw the National Security Council (NSC) staff, chaired the cabinet-level National Security Principals Committee, provided the president's daily national security briefing, and was responsible for the coordination and integration of the administration's foreign policy, intelligence, and military efforts. Donilon chaired the Obama-Biden transition at the U.S. Department of State. Prior to his government service, Donilon was a partner at the international law firm of O'Melveny and Myers and served as a member of the firm's global governing committee. Donilon is a distinguished fellow at the Council on Foreign Relations and a nonresident senior fellow at the Harvard Kennedy School's Belfer Center for Science and International Affairs. He has worked closely with and advised three U.S. presidents since his first position at the White House, in 1977, working with President Jimmy Carter. He served as assistant secretary of state and chief of staff at the U.S. Department of State during the Clinton administration. Donilon has received the Secretary of State's Distinguished Service Award, the National Intelligence Distinguished Public Service Medal, the Department of Defense Medal for Distinguished Public Service, the Chairman of the Joint Chiefs of Staff Joint Distinguished Civilian Service Award, and the Central Intelligence Agency's Director's Award.

Jan Eliasson

Jan Eliasson was appointed deputy secretary-general of the United Nations by Secretary-General Ban Ki-moon in 2012. From 2007 to 2008, Eliasson was the special envoy of the UN secretary-general for Darfur. Prior to this, he served as president of the sixtieth session of the UN General Assembly. He was Sweden's ambassador to the United States from 2000 until 2005. In 2006, Eliasson was appointed foreign minister of Sweden and served in this capacity until the elections in the fall of that year. Eliasson served from 1994 to 2000 as state secretary for foreign affairs of Sweden. He was Sweden's ambassador to the United Nations in New York from 1988 to 1992, and also served as the secretary-general's personal representative for Iran and Iraq. He was the first UN undersecretary-general for humanitarian affairs and was involved in operations in Africa and the Balkans. He led initiatives on landmines, conflict prevention, and humanitarian action. From 1980 to 1986, Eliasson was part of the UN mediation missions in the war between Iran and Iraq. In 1993 and 1994, he served as mediator in the Nagorno-Karabakh conflict for the Organization for Security and Cooperation in Europe (OSCE). Eliasson also served as chair of Water Aid/Sweden and as a member of the UN secretary-general's advocacy group for the Millennium Development Goals. He has been a visiting professor at Uppsala University and Gothenburg University in Sweden, lecturing on mediation, conflict resolution, and UN reform. He has held diplomatic postings in New York, Paris, Bonn, Washington, and Harare, where he opened the first Swedish embassy in 1980. Eliasson graduated from the Swedish Naval Academy and earned an MA in economics and business administration.

Observer Biographies

Gordon M. Aamoth

Gordon M. Aamoth has served as a director and officer of the Robina Foundation since 2004. After completing his residency at the University of California, San Francisco, Aamoth practiced orthopedic surgery and taught at the University of Minnesota for thirty-four years. During that period, he served on the board of directors of the American Academy of Orthopedic Surgery and the American Board of Orthopedic Surgery, holding the position of president in 2001 and 2002. He also served on the Abbott Northwestern Hospital board, and was president of its medical staff. Aamoth held volunteer positions with numerous other nonprofit boards prior to joining the Robina Foundation. He received a BS from Colorado College, a BS from the University of North Dakota, and an MD from Northwestern University.

Penny Hunt

Penny Hunt has been executive director, since 2009, of the Robina Foundation, a private foundation based in Minneapolis, which provides grants to four major institutions: Yale University, the University of Minnesota Law School, the Council on Foreign Relations, and Abbott Northwestern Hospital/Allina Health. Unique in the foundation world, the Robina Foundation is a time-limited foundation, seeking to have a transformative, long-term impact on grantees and issues of importance through major grants. Prior to joining the Robina Foundation, Hunt was vice president of community affairs and executive director at the Medtronic Foundation at Medtronic Inc., the world's largest medical technology company, and director of public affairs at the department store division of Dayton Hudson. Hunt's community involvement includes membership in the Minnesota Women's Economic Roundtable and on the boards of MacPhail Center for Music; Mill City Commons; Housing 150, an affordable housing collaboration; William Mitchell College of Law; the Minnesota Council on Foundations; the corporate committees of the Conference Board and the Council on Foundations; Minnesota Women's Campaign Fund, now known as WomenWinning; and the United Way of Minneapolis. Hunt holds a BA magna cum laude in French from Carleton College, an MA in arts and teaching from Duke University, and a JD magna cum laude from William Mitchell College of Law. Hunt was a Fulbright Scholar in Lyon, France.

Fred Kuntz

Fred Kuntz is vice president of public affairs at the Center for International Governance Innovation. He is responsible for the organization's publications, communications, digital media, public events, information technology, and the CIGI Campus Library. He is also editor in chief of the *CIGI Worldwide* quarterly publication for global subscribers and a member of the board of the Balsillie School of International Affairs. Kuntz joined CIGI in 2010, following a thirty-year career in major Canadian media, including as editor in chief of the *Toronto Star*, publisher of the *Waterloo Region Record*, and associate editor of the *Globe and Mail*. He has a BA in journalism from Ryerson University and an honorary DLitt from Wilfrid Laurier University.