COUNCIL OF COUNCILS REGIONAL CONFERENCE

“EUROPE AND THE FUTURE OF GLOBAL GOVERNANCE”

September 8–10, 2013
Italian Ministry of Foreign Affairs
Rome, Italy

Organized by
Institute of International Affairs
&
Council on Foreign Relations

Sponsored by
Italian Ministry of Foreign Affairs, Compagnia di San Paolo, Friedrich Ebert Stiftung (Rome Office), and Enel
Council of Councils Mission Statement

The defining foreign policy challenges of the twenty-first century are global in nature. To help direct high-level international attention and effective policy responses to these threats and opportunities, the Council on Foreign Relations (CFR) has created a Council of Councils (CoC). The CoC is composed of twenty major policy institutes from some of the world’s most influential countries. It is designed to facilitate candid, not-for-attribution dialogue and consensus building among influential opinion leaders from both established and emerging nations, with the ultimate purpose of injecting the conclusions of its deliberations into high-level foreign policy circles within members’ countries.

Participants are welcome to disclose ideas from CoC meetings, and may attribute that information to the CoC, but may not reveal the identity or the affiliation of any speaker, participant, or institution attending the meeting. On-the-record sessions will be noted on the agenda. Use of personal recording devices and cameras is prohibited.
**SUNDAY, SEPTEMBER 8, 2013**

7:30 – 9:30 p.m.  **WELCOME AND OPENING DINNER**  
GRAND HOTEL PLAZA  
VIA DEL CORSO, 126

*Stefano Silvestri*, Scientific Advisor, Institute of International Affairs (Italy)  
*Stewart Patrick*, Senior Fellow and Director, International Institutions and Global Governance Program, Council on Foreign Relations (United States)  
*Domenico Lombardi*, Director, Global Economy Program, Center for International Governance Innovation (Canada)

**MONDAY, SEPTEMBER 9, 2013**

8:45 – 9:15 a.m.  **REGISTRATION AND WELCOME COFFEE**

9:15 – 9:30 a.m.  **OPENING ADDRESSES**

*Michele Valensise*, Secretary General, Italian Ministry of Foreign Affairs (Italy)  
*Ferdinando Nelli Feroci*, President, Institute of International Affairs (Italy)

9:30 – 11:00 a.m.  **Session One**  
**THE EUROPEAN CRISIS: THE EUROZONE’S FUTURE AND THE EUROPEAN UNION’S ROLE IN GLOBAL GOVERNANCE**

Guiding Questions: How is the EU economy performing? How critical is the Eurozone to the stability of the global economy? How can the EU maintain influence in a changing global economic order? How effectively can the EU still use its soft power on global political and security issues?

**Speakers**  
*Lorenzo Bini Smaghi*, President, SNAM (Italy)  
*Steven Blockmans*, Senior Research Fellow and Head of the EU Foreign Policy Unit, Centre for European Policy Studies (Belgium)  
*Susan Schadler*, Senior Fellow, Centre for International Governance Innovation (Canada)  
*Ulrike Guérot*, Senior Policy Fellow and Representative for Germany, European Council on Foreign Relations (Germany)

**Moderator**  
*Ettore Greco*, Director, Institute of International Affairs (Italy)

11:00 – 11:15 a.m.  **Coffee Break**

11:15 a.m. – 12:45 p.m.  **Session Two**
THE TRANSATLANTIC TRADE AND INVESTMENT PARTNERSHIP, THE TRANS-PACIFIC PARTNERSHIP, AND THE FUTURE OF INTERNATIONAL TRADE

Guiding Questions: Does the growing trend of bilateral/plurilateral free trade agreements undermine the role of the WTO? Will this shift cause universal trade agreements to be ineffectual? Does the TPP offer a credible model for a future region-wide free trade agreement in Asia? Is the TTIP the first step toward global-level regulatory standards in trade and investment?

Speakers

Gianpaolo Bruno, Director, Strategic Planning, Economic Research, Overseas, Italian Trade Agency (Italy)
Andrea Renda, Senior Research Fellow, Centre for European Policy Studies, Brussels, and Head, Global Outlook, Institute of International Affairs (Belgium/Italy)
Lia Valls, Senior Researcher, Getulio Vargas Foundation (Brazil)
Jaime Zabludovsky, President, Mexican Council on Foreign Relations (Mexico)

Moderator

Marta Dassù, Deputy Minister, Italian Ministry of Foreign Affairs (Italy)

12:45 – 2:00 p.m.
Lunch

2:00 – 3:30 p.m.
Session Three
TRANSFORMATION IN THE ARAB WORLD: THE ROLE OF REGIONAL AND GLOBAL INSTITUTIONS

Guiding Questions: Where are the main flashpoints, and how can regional and global institutions deliver effective responses? What are the prospects for promoting regional cooperation through the Arab League? How can regional or global institutions ensure that legal frameworks are put in place to uphold human rights in emerging Arab democracies? What role should regional and global institutions play in the crisis in Syria?

Speakers

Francesc Badia i Dalmases, General Manager and Senior Fellow, Barcelona Centre for International Affairs (Spain)
Nathalie Tocci, Deputy Director, Institute of International Affairs (Italy)
Hassan Abouyoub, Ambassador of Morocco to Italy (Morocco)

Moderator

Charles Powell, Director, EU Crisis, Mediterranean Politics, Elcano Royal Institute (Spain)

3:30 – 3:45 p.m.
Coffee Break

3:45 – 5:15 p.m.
Session Four
THE BRICS: WHAT CONTRIBUTION DO THEY GIVE TO GLOBAL GOVERNANCE?
Guiding Questions: What are the strategic priorities of the BRICS in addressing global challenges? On what issues are they united, and where can we expect divergent interest and views? In what areas is there scope for effective cooperation and leadership and where could there be friction? What are the key challenges to the BRICS’ economic, political, and security relationships with Europe and the United States?

Speakers

*Giovanni Grevi*, Director, Foundation for International Relations and Foreign Dialogue (Spain)

*Zhang Haibing*, Executive Director, Institute for Economic Comparative Studies, Shanghai Institutes for International Studies (China)

*Catherine Grant-Makokera*, Head, Economic Diplomacy Programme, South African Institute of International Affairs (South Africa)

Moderator

*Domenico Lombardi*, Director, Global Economy Program, Centre for International Governance Innovation (Canada)

8:00 – 10:30 p.m. DINNER

PALAZZO RONDINI

VIA DEL CORSO, 518

Keynote Speech

**WILL ITALY BE ABLE TO RE-LAUNCH ITS ECONOMY?**

*Enrico Giovannini*, Minister, Ministry of Labor and Social Policies (Italy)

Q&A

Moderator

*James M. Lindsay*, Senior Vice President, Director of Studies, and Maurice R. Greenberg Chair, Council on Foreign Relations (United States)

**TUESDAY, SEPTEMBER 10, 2013**

8:30 – 9:00 a.m. Welcome Coffee

9:00 – 10:00 a.m. Keynote Speech

**INTERNATIONAL MONETARY COOPERATION AND THE FUTURE OF THE EURO**

*Ignazio Visco*, Governor, Bank of Italy

Q&A

Moderator

*Stefano Silvestri*, Scientific Advisor, Institute of International Affairs (Italy)
10:00 – 11:30 a.m.  Session Five

**The Geopolitics of Energy: The European Case**

*Guiding Questions:* What are the primary objectives of the EU’s energy security policy? How are changes in the global energy dimension—the shale gas revolution, growing competition for resources, political revolutions in and problems with supply countries—affecting the EU? Is the EU-Russia energy relationship becoming more or less balanced? Is Europe successfully meeting its climate change goals with renewable energy?

**Speakers**

- **Paolo Andrea Colombo**, Chairman, Enel (Italy)
- **Bola Akinterinwa**, Director-General, Nigerian Institute of International Affairs (Nigeria)
- **Thomas Gomart**, Vice President for Strategic Development and Director of the Russia/NIS Centre, French Institute of International Relations (France)

**Moderator**

- **James M. Lindsay**, Senior Vice President, Director of Studies, and Maurice R. Greenberg Chair, Council on Foreign Relations (United States)

11:30 – 11:45 a.m.  Coffee Break

11:45 a.m. – 1:15 p.m.  Session Six

**The Future of the Group of Twenty**

*Guiding Questions:* What structural changes should the G20 undertake to increase legitimacy and effectiveness as a global decision-making body? Should the G20 expand its remit beyond finance to tackle deadlocks on pressing global challenges? On what issues should the G20 cooperate with the UN and non-G20 members?

**Speakers**

- **Michael Fullilove**, Executive Director, Lowy Institute for International Policy (Australia)
- **Sergey Kulik**, Director, Institute of Contemporary Development (Russia)
- **Mehmud Karakullukçu**, Vice Chairman and President, Global Relations Forum (Turkey)
- **Andrés Rozental**, Founding President, Mexican Council on Foreign Relations (Mexico)

**Moderator**

- **Stewart M. Patrick**, Senior Fellow and Director, International Institutions and Global Governance Program, Council on Foreign Relations (United States)

1:15 – 1:30 p.m.  Keynote Speech

- **Emma Bonino**, Minister, Italian Ministry of Foreign Affairs (Italy)

1:30 – 1:45 p.m.  **Closing Remarks**
Stefano Silvestri, Scientific Advisor, Institute of International Affairs (Italy)

James M. Lindsay, Senior Vice President, Director of Studies, and Maurice R. Greenberg Chair, Council on Foreign Relations (United States)

1:45 – 2:30 p.m. Buffet Lunch

The dinner on the first day of the conference is sponsored by IAI and CIGI. The dinner on the second day is sponsored by CFR.
**PARTICIPANT BIOS**

**Hassan Abouyoub**
Mr. Hassan Abouyoub was born in 1952. After studying in Lyon (France), he was recruited by the Ministry of Commerce and Industry of Morocco and became Director of International Trade in 1980. In this position, Mr. Abouyoub conceived and implemented Morocco's trade policy reform. He led Morocco's accession to GATT and its trade negotiations with the European Community. He also participated in the Uruguay Round negotiations as a chairman of the textiles group.

Between 1990 and 1993, Mr. Abouyoub was Minister of External Trade and of Foreign Investment and Tourism. He took part in the conclusion of the Uruguay Round and in the organization of the Marrakesh Ministerial Conference. Mr. Abouyoub was elected Member of Parliament in 1993 and appointed Ambassador to Saudi Arabia in 1994.

As Minister of Agriculture, from 1995 to 1997, Mr. Abouyoub implemented Morocco's WTO commitments on agriculture and negotiated with the European Union a fishing agreement and the Euro-Mediterranean agreement establishing a free trade zone with Morocco. In 1998, Mr. Abouyoub became Ambassador in charge of trade negotiations. During this period he was candidate to WTO Director General position. Between 1999 and 2011 he was appointed as H.M the King Mohammed VI Ambassador to France, Italy, the Republic of San Marino, the Republic of Malta, the Republic of Albania and Ambassador at large. In May 2010, he was appointed as Permanent Representative of Morocco to FAO, IFAD and WFP.

**Bola A. Akinterinwa**
Professor Bola A. Akinterinwa is a Sorbonnard. He read International Studies at the School of Advanced International Studies, Paris 6è; International Law, at the Institute of Advanced International Studies of the University of Paris 2; and Contemporary International Relations and Diplomatic History, at the University of Paris 1, Panthéon-Sorbonne, France. He obtained his degrees with distinctions. An Embassy Translator at the Embassy of Nigeria, Paris, in 1984, and a Ford Foundation Fellow at the University of Maryland Foreign Policy Process in 1989, he has, since 1985, been a Research Fellow at the Nigerian Institute of International Affairs, Lagos, where he has, at various times, received three special Letters of Commendation from the Management of the Institute, for his scholarship and patriotic activities. Professor Akinterinwa served as Special Assistant to two Ministers of Foreign Affairs, and Minister of Interior between 2003 and March 2010. He is a member of several Professional organisations, including the Nigerian Society of International Affairs, of which he was treasurer, Nigerian Society of International Law, of which he was formerly an Assistant Secretary, Nigerian Political Science Association, and African Association of Political Science. He was former Editorial Page Editor of, and a Monday Columnist with, ThisDay Newspapers. He also writes a Sunday Column (Vie Internationale) for ThisDay Newspapers since 2007. At the NIITA, he was Member of the Editorial Board, from 1989 to 1994, and Editor, from 1994 to 1999, of the Nigerian Journal of International Affairs. He is author of five books, editor of ten books, and over fifty chapters in books and articles in learned and reputable journals of international affairs. He is the Secretary of the Board of Trustees of the Celestial Church of Christ Worldwide and a recipient of the Ile-Oluji National Merit Award (inma), and a Fellow of the Nigerian Institute of International Affairs, fniia. He was Acting Director General from
November 16, 2010 to November 16, 2011 and since then the Director General of the Nigerian Institute of International Affairs (NIIA).

Emma Bonino
National Political Career: Emma Bonino was elected for the first time to the Chamber of Deputies on the Radical Party ticket at the age of 28, was re-elected in 1979, 1983, 1987, 1992, 1994 and 2006; appointed President of the Parliamentary group and Secretary to the President of the Chamber of Deputies; was Vice-Chair of the Senate during the 16th Legislature (2008-2013). As a radical activist in the 1970s and 80s, she sponsored a series of referendums, one of which introduced abortion legislation in Italy and one that opposed nuclear power plants in Italy. She was appointed Minister for International Trade and European Policies in the second Prodi government in 2006.

European and International Political Career: Minister Bonino was Founder and Secretary in 1978 of the association Food and Disarmament International, which launched the international campaign against world hunger based on the Nobel Laureate-issued Humanist Manifesto. She was elected in 1979 to the European Parliament and re-elected in 1984, 1999 and 2004. Lived in Cairo from 2002 and 2004 where she studied the Arabic language and managed the Arab press roundup for Radio Radicale. From 1990 to 2002 she was a promoter of international campaigns on behalf of ad hoc tribunals against war crimes in the former Yugoslavia and Rwanda, the establishment of an international criminal court and a moratorium on the death penalty – a moratorium endorsed by the UN General Assembly in 2007; and is among the founders of NGOs “Nessuno Tocchi Caino” and “Non c’è Pace senza Giustizia”. She was Transnational Radical Party President from 1991 to 1993 and Secretary from 1993 to 1994, and was named European Commissioner Humanitarian Aid, Fisheries, Consumer Policy and Consumer Health Protection in 1994, the scope of which activity was extended to Food Safety in 1997. She was Appointed Italian government representative to the Intergovernmental Conferences of the Community of Democracies in Seoul in November 2002 and in Santiago del Chile in April 2005, and led the Italian Delegation to the Third Ministerial Conference of the Community of Democracies in April 2005. She headed European Union electoral observer missions to Ecuador in 2002 and Afghanistan in 2005; launched a campaign against Female Genital Mutilation (FGM) during the same period, which led to a UN resolution for a universal ban on the practise in December 2012.

Emma Bonino is a member of the International Crisis Group (ICG), the Board of the Open Society Initiative for Europe (OSIFE), the Board of the European Council on Foreign Relations (ECFR) and the International Affairs Institute (IAI) Steering Committee; she is also seated on the Independent Commission on Turkey (ICT) chaired by former Finnish Premier and Nobel Peace Prize winner Martti Ahtisaari. She has also been the recipient of numerous awards, some examples of which include the Prince of Asturias Award for international cooperation in 1998, the Award of the President of the Republic in 2003 for her commitment to promoting human and civil rights around the world, and the Atlantic Council Freedom Award in 2012. She has been a Commander in the French Legion of Honour since 2009.

Paolo Andrea Colombo
A 1984 graduate with honors of the “Bocconi” University in Milan with a degree in business economics, where he was tenured professor from 1989 until 2010 of accounting and financial statements and where he is currently tenured senior contract professor. He is a founding partner of Colombo & Associati, an Italian independent consulting company which offers a broad range of
Francesc Badia i Dalmases
Francesc Badia i Dalmases is the general manager and a senior fellow of the Barcelona Centre for International Affairs (CIDOB). Previously he has served as the director of the Office of Coordination and Orientation of the URB-AL Programme of the European Commission and as executive manager of the European Institute of the Mediterranean. He worked as senior advisor for the Spanish Ministry of Foreign Affairs and Cooperation and was director of the EuroMed Regions conference in the Department of International Relations of the government of Catalonia. He was also dialogues coordinator and spokesperson at the Universal Forum of Cultures and general coordinator of the Interarts Foundation. He worked for fifteen years as an international consultant, specializing in emerging and transition economies, and his interests include global governance, international networks and international action carried out by local and regional governments. Badia, who completed his studies at the Diplomatic School in Madrid, holds an MA from the Open University of Catalonia and an MA from the University of Barcelona.

Lorenzo Bini Smaghi
Lorenzo Bini Smaghi has a PhD in Economics from the University of Chicago. From June 2005 to November 2011 he was a member of the Executive Committee of the European Central Bank. Before that, he served as Director General of the Directorate of International Financial Relations of Italy’s Ministry of Economy and Finance (1998-2005), head of the Analysis and Planning Division of the European Monetary Institute in Frankfurt (1988), head of the Exchange Rate and International Trade Division of the Research Department of the Bank of Italy (1988-1994). He is currently Chairman of Snam S.p.A. and Visiting Scholar at Harvard’s Weatherhead Center for International Affairs.

Steven Blockmans
Steven Blockmans is senior research fellow and head of the EU foreign policy unit of the Centre for European Policy Studies (CEPS). His expertise lies at the crossroads of international and EU law and governance. He has published widely on the institutional structures for EU external action, the Union’s role in global governance, norm promotion (inside out) and norm absorption (outside in), CFSP, CSDP, enlargement, ENP, trade and development. Steven is a Professor of EU External Relations Law and Governance at the University of Amsterdam (part-time), a visiting professor at the University of Leuven, and one of the founding members of the Centre for the Law of EU
Marta Dassù
Marta Dassù was appointed Deputy Minister on 27 March 2013. She was Director General for International Activities of Aspen Institute Italia until her appointment as Under-Secretary on 27/11/2011. She remains Editor-in-Chief of the journal “Aspenia”. She has sat on the Scientific Committee of Confindustria and of the Trilateral Commission. She sits on the Board of Directors of IAI (Istituto Affari Internazionali) in Rome, the Turin-based Centro di Alti Studi sulla Cina contemporanea, Rome’s Istituto di Studi diplomatici, and IISS (International Institute for Strategic Studies) in London. She headed the “Strategic Reflection Group” of the Ministry of Foreign Affairs from 2006 to 2007 and was International Relations Advisor to Prime Ministers Massimo D’Alema and Giuliano Amato. She was inducted into the Légion d’Honneur in 2003. In 2013 she was awarded the Grand Cross 2nd Class of Merit from the Republic of Germany. She taught International Relations at Rome’s “La Sapienza” University in 2001 and 2002. She is an editorial contributor to daily newspaper "La Stampa". She has written or edited various studies and essays on international relations, among which “The Reform Decade in China: from Hope to Dismay” (Kegan Paul International, London), and is the author of “Mondo privato e altre storie” (Bollati Boringhieri, 2009).

Michael Fullilove
He has been associated with the Lowy Institute since its establishment. He wrote the feasibility study for the Institute in 2002 and has served as the Director of its Global Issues Program since 2003. He has also worked as a Visiting Fellow in Foreign Policy at the Brookings Institution in Washington, DC, an adviser to Prime Minister Paul Keating, and a lawyer. He remains a Nonresident Senior Fellow at Brookings.

Dr Fullilove writes widely on Australian foreign policy, US foreign policy and global issues in publications including The New York Times, Financial Times, The Washington Post, The Daily Beast, The Washington Quarterly, The National Interest and Foreign Affairs, as well as the Australian press. He is a sought-after media commentator and speaker, in Australia and abroad, appearing on programs such as Radio National Breakfast, Lateline, and the Charlie Rose Show. He graduated in arts and law from the Universities of Sydney and New South Wales, with dual university medals. He also studied as a Rhodes Scholar at the University of Oxford, where he took a master’s degree and a doctorate in international relations.

Dr Fullilove's first book, 'Men and Women of Australia!' Our Greatest Modern Speeches, was published by Vintage. He is the co-editor, with Anthony Bubalo, of Reports from a Turbulent Decade (Viking), an anthology of the Lowy Institute's best work. His new book, Rendezvous with Destiny: How Franklin D. Roosevelt and Five Extraordinary Men Took America into the War and into the World, was published in Australia and the United States in 2013 by Penguin.

Enrico Giovannini
Starting from April 2013 he is the Italian Minister of Labour and Social Policies. From August 2009 to April 2013 he was President of Italian Statistical Institute (Istat). He was President of the Statistical Advisory Board for the Human Development Report of the United Nations, Member of the Partnership Group of the European Statistical Committee and Chairman of the Board of the World Bank International Project for the measurement of purchasing power parity.
From January 2001 to July 2009, he was Chief Statistician and Director of the Statistics Directorate of the Organization for Economic Cooperation and Development (OECD) in Paris, where he designed and implemented a thorough reform of the statistical system, organised the "World Forum on "Statistics, Knowledge and Politics" and launched the Global Project on the "Measurement of Progress in Society".

He has authored numerous publications and has been a member of important national and international committees, such as the Stiglitz-Sen-Fitoussi Committee, established by the French President Nikolas Sarkozy. He also was President of the Global Council of the World Economic Forum on the "Evaluation of Societal Progress".

For his work on the measurement of social welfare, in 2010, he was awarded the Gold Medal of the President of the Republic by the Pio Manzù International Centre and became a member of the Club of Rome. He is full professor of statistical economics at University of Rome "Tor Vergata".

Thomas Gomart
Dr. Thomas Gomart (Ph.D in History at Paris I Panthéon-Sorbonne, and EMBA at HEC) is both the vice-president for strategic development and the director of the Russia/NIS Centre at Ifri (French Institute of International Relations based in Paris and Brussels). He is the editor of the trilingual electronic collection Russie.Nei.Vision: http://en.wikipedia.org/wiki/Russie.NEI.Visions_in_English.

Gomart’s academic and professional background has been closely related to post-Soviet space. As Lavoisier Fellow at the State Institute for International Relations (University-MGIMO – Moscow), Visiting Fellow at the Institute for Security Studies (European Union – Paris) and Marie Curie Fellow at Department of War Studies (King’s College – London), Gomart has acquired a diversified international experience. He lectured on international affairs at the Special Military School of Saint-Cyr Coëtquidan (2002-2010). Gomart belongs to the editorial boards of Politique étrangère, and La Revue des deux mondes. Other publications by Thomas Gomart: http://en.wikipedia.org/wiki/Thomas_Gomart

Catherine Grant Makokera
Ms. Grant Makokera was a diplomat for New Zealand for over 10 years and was posted in New York, Geneva and Pretoria, where she held the position of Deputy High Commissioner. She has participated in United Nations and World Trade Organization negotiations. Ms. Grant Makokera also worked as a consultant on trade and development matters before joining Business Unity South Africa in April 2007 as Executive Director: Trade Policy. Her portfolio at BUSA included trade negotiations, trade and investment promotion activities, international relations and trade policy matters. She represented BUSA at NEDLAC on trade and other related issues. Ms. Grant Makokera was the Secretary of the SADC Employers Group and SADC Business Forum from 2007 to 2010 and continues to support efforts towards strengthening private sector participation in regional and trade policy debates. She is currently the Programme Head Economic Diplomacy at the South African Institute of International Affairs. Here Ms Grant Makokera is responsible for managing a research and networking programme on trade, investment, global economic governance and regional integration.

Ettore Greco
Ettore Greco is Director of the IAI and also heads the transatlantic program of the institute. He worked as visiting fellow at the Brookings Institution from January 2006 to July 2007. He taught at
the universities of Parma and Bologna. From 2000 to 2006 he worked as correspondent for the Economist Intelligence Unit. From 1993 to 2000 he directed the IAI’s program on Central and Eastern Europe. He was also Deputy Director of the IAI from 1997 to 2008. From 2000 to 2006 he was Editor of The International Spectator.

He is the author of a number of publications on the EU's institutions and foreign policy, transatlantic relations and the Balkans. He has been a free-lance journalist since 1988.

Giovanni Grevi
Giovanni Grevi is director of FRIDE, where he worked as senior researcher and head of the Brussels office since 2010. Before joining FRIDE, Giovanni served as senior research fellow at the EU Institute for Security Studies (EUISS) in Paris between 2005 and 2010. Prior to that, he worked at the European Policy Centre in Brussels as policy analyst (1998 to 2002) and as associate director of studies (2002-2005). He holds an MSc from the London School of Economics (LSE) and a PhD from the Université Libre de Bruxelles.

At FRIDE, his research focuses on EU foreign policy, EU partnerships with the US and emerging countries, the reform of global governance, EU security and defence policy and foresight projects. Previous publications and major research projects include 'The new global puzzle: what world for the EU in 2025?' (2006, co-directed with N. Gnesotto); 'The interpolar world: a new scenario' (2009); 'European Security and Defence Policy: the first ten years 1999-2009' (co-edited with D. Keohane and D. Helly, 2009); and ‘Global governance 2025: at a critical juncture’ (EUISS – US National Intelligence Council, 2010).

Ulrike Guérot
Ulrike Guérot is a Senior Policy Fellow of the European Council on Foreign Relations since 2011. From July 2007 until 2011 she built up the German branch of the ECFR in Berlin as Head of Office. Since 2010 she has been leading the Germany in Europe project and is now particularly active in the Reinvention of Europe programme.

Previously she was Senior Transatlantic Fellow with the German Marshall Fund (2004-2007), and headed the European Union unit at the German Council on Foreign Relations (DGAP) in Berlin (2000-2003). Ulrike also worked in the US as Assistant Professor on European studies at Johns Hopkins University and Scholar at Deutsches Haus, New York University. Furthermore she was Senior Research Fellow with Jacques Delors at Notre Europe in Paris, and staff member of the German Bundestag's Commission on External Affairs.

She has been publishing extensively on European and transatlantic issues in a variety of journals and newspapers, and is frequently invited to comment on EU issues in the media. She was also awarded the prestigious “Ordre du Mérite” for her engagement on European integration.

Memduh Karakullukçu
Memduh Karakullukçu is the Vice-Chairman and President of Global Relations Forum, the Managing Partner at Kroton Consulting, and the Founding Partner of the online legal informatics initiative, kanunum.com. His advisory work specializes in the analysis of international economic and political affairs, and in higher education and technology policy. He has served as the senior advisor to the Chairwoman of Turkish Industrialists and Businessmen’s Association (TÜSİAD) from
2007 to 2010. Previously, Mr. Karakullukçu was the Founding Managing Director of Istanbul’s leading science park, Istanbul Technical University (ITU) ARI Teknokent, currently an innovation community of over one hundred technology companies. During this period, Mr. Karakullukçu also served as the senior advisor to the President of ITU, the coordinator of the Law Technology and Policy programme and the strategic advisor at the university’s Center for Satellite Communications. He was a member of the academic staff at the ITU. Earlier in his career, he worked as a specialist in structured finance at the London and Istanbul offices of an international investment bank. His previous academic work includes research commissioned by the IMF and the World Bank on the dynamics of debt markets. He has presented his work on technology and innovation policy at various international fora. Mr. Karakullukçu received his B.S. in Electrical Engineering and in Economics at MIT, his MSc in Finance at the LSE and his J.D. at Columbia University. He is a member of the New York State Bar.

Sergey Kulik
Sergey Kulik is the director for international development at the Institute of Contemporary Development. He is also a member of the scientific council of the Security Council of the Russian Federation and the Council for Foreign and Defense Policy. His former positions include director of the department for relations with the EU, office of the Russian president; deputy director of the foreign policy department of the Russian president; head of the arms control center at the Institute for U.S. and Canadian Studies, Russian Academy of Sciences; and project leader at the Stockholm International Peace Research Institute (SIPRI).

Elena Lazarou
Elena Lazarou is Head of the Centre for International Relations of the Getulio Vargas Foundation (FGV) and Assistant Professor at FGV’s School of Social Sciences (CPDOC). Her interests include European Studies, Foreign Policy Analysis and Regional Integration. Her current research focuses on the impact of the crisis of the Euro on the EU’s external relations and EU-Brazil relations. She also coordinates a pilot program on think tanks and foreign policy in Brazil funded by the Ford Foundation and FGV’s European Studies group, financed by the Brazilian Science and Technology Council (CNPq). Dr. Lazarou received a Ph.D. in International Relations from the University of Cambridge in 2008. She has held post-doctoral research positions at POLIS/University of Cambridge and the London School of Economics and Political Science (LSE). Other posts previously held include: Head of the Euro-Mediterranean Observatory, Hellenic Centre for European Studies-EKEM (2009-2010); Research Associate at the Centre for International Policy Research, University of Sheffield (2007-2008) and Visiting Scholar at Columbia University & NYU (2005). She is also affiliated to the Hellenic Foundation for European and Foreign Policy (ELIAMEP) and Visiting Professor at Sciences-Po Grenoble. She has published several articles, edited volumes and book chapters in English and Portuguese and is a regular contributor to the Brazilian press.

Nae-Young Lee
Nae-Young Lee is a professor of Political Science Dept. at Korea University and director of Center for Public Opinion Research of the East Asia Institute. Professor Lee is also the Director of the Asiatic Research Institute at Korea University. Professor Lee received both his B.A. and M.A. from Korea University and received his Ph.D. in political science from University of Wisconsin-Madison. He served as a MacArthur fellow of Global Studies Program at University of Wisconsin-Madison, research fellow at Sejong Institute, and visiting scholar in the Walter H. Shorenstein Asia-Pacific Research Center at Stanford University. He has been a columnist to major newspapers in Korea.
and he is currently a Vice President of the Korean Association of International Studies. His research interests are Korean politics, electoral politics, public opinion, and East Asian political economy. Professor Lee received his Ph.D. in Political Science from University of Wisconsin-Madison.


**Seungjoo Lee**

Seungjoo Lee is a professor in the department of political science and international relations at Chung-Ang University. Professor Lee received both his B.A. and M.A. from Yonsei University, and received his Ph.D. in political science from University of California at Berkeley.

He previously served as an assistant professor in political science at National University of Singapore, assistant professor in international relations at Yonsei University, and postdoctoral fellow at the Berkeley APEC Study Center. His recent publications include Northeast Asia: Ripe for Integration? (2008) and Trade Policy in the Asia-Pacific: The Role of Ideas, Interest, and Domestic Institutions (2010).

Professor Lee has also published many of his research papers in prominent journals such as The Korean Political Science Review, Comparative Political Studies, The Pacific Review, and Asian Survey. His current areas of research interest cover the subjects of East Asian regionalism, global FTA networks, middle power diplomacy, and development cooperation.

**James M. Lindsay**

James M. Lindsay is senior vice president, director of studies, and Maurice R. Greenberg chair at CFR, where he oversees the work of the more than six dozen fellows in CFR’s David Rockefeller Studies Program. He is a leading authority on the American foreign-policymaking process and the domestic politics of American foreign policy. From 2006 to 2009, he was the inaugural director of the Robert S. Strauss Center for International Security and Law at the University of Texas at Austin, where he held the Tom Slick chair for international affairs at the Lyndon B. Johnson School of Public Affairs. From 2003 to 2006, he was vice president, director of studies, and Maurice R. Greenberg chair at CFR. He has also served as deputy director and senior fellow in the foreign policy studies program at the Brookings Institution, and he was a professor of political science at the University of Iowa from 1987 to 1999. During 1996-97, he was director for global issues and multilateral affairs on the staff of the National Security Council. He has written widely on various aspects of American foreign policy, American government, and international relations. His book with Ivo H. Daalder, America Unbound: The Bush Revolution in Foreign Policy, was awarded the 2003 Lionel Gelber Award. His blog, The Water's Edge, can be found at http://blogs.cfr.org/lindsay/.
Domenico Lombardi
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Ferdinando Nelli Feroci
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Stewart M. Patrick
Stewart M. Patrick is senior fellow and director of the International Institutions and Global Governance program at the Council on Foreign Relations (CFR). His areas of expertise include multilateral cooperation in the management of global issues; U.S. policy toward international institutions, including the United Nations; the challenges posed by fragile, failing, and postconflict states; and the integration of U.S. defense, development, and diplomatic instruments in U.S. foreign and national security policy. Patrick is the author of the book Weak Links: Fragile States, Global Threats, and International Security, and he writes the CFR blog The Internationalist. From February 2005 to April 2008, he was a research fellow at the Center for Global Development. He directed the center’s research and policy engagement on the intersection between security and development, with a particular focus on the relationship between weak states and transnational threats and on the policy challenges of building effective institutions of governance in fragile settings. He also served as a professorial lecturer in international relations and conflict management at Johns Hopkins University’s Paul H. Nitze School of Advanced International Studies. From September 2002 to January 2005 Patrick served on the secretary of state’s policy planning staff, with lead staff responsibility for U.S. policy toward Afghanistan and a range of global and transnational issues. His portfolio included conducting analysis and providing recommendations for U.S. policies on weak and failing states, postconflict reconstruction, development, refugees and migration, international law enforcement, and global health affairs. He joined the staff as an international affairs fellow at CFR. Prior to government service, Patrick was a research associate at the Center on International Cooperation at New York University (NYU) from 1997 to 2002. In that capacity, he designed and ran two multiseminar research programs on postconflict reconstruction and on multilateralism and U.S. foreign policy. He also taught U.S. foreign policy at NYU as an adjunct professor of political science. He received his BA from Stanford University and his PhD in international relations and two MAs from Oxford University, where he was a Rhodes scholar. He is the author, coauthor, or editor of five books and the author of numerous articles and chapters on the subjects of multilateral cooperation, state-building, and U.S. foreign policy.

Charles Powell
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Susan Schadler’s research in international economic governance builds on her more than three decades of experience at the International Monetary Fund (IMF). Her current research interests include the sovereign debt crisis, global capital flows, global financial institutions and growth models for European emerging market economies. From 1999 to 2007, Susan was the deputy director of the IMF’s European Department, where she served as the organization’s lead oversight for Turkey, the United Kingdom and central Eastern Europe. She also lead several research teams, focusing on Europe’s role in the global economy, economic choices of new European Union member states and institutions of European governance. Prior to joining the IMF’s European Department, Susan worked in the organization’s policy development and review department, where she oversaw lending operations for Russia, other Commonwealth of Independent State countries, Turkey and South Africa. She was also responsible for creating a division that carried out the IMF’s ex post evaluation of lending to low- and middle-income countries. Susan is a former international economist for the US Treasury Department and a former visiting researcher at St Antony’s College at the University of Oxford. She is currently a non-resident senior fellow with the
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Special Assistant to the Deputy Minister of Foreign Affairs (European Policies), 1974-76.  
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Nathalie Tocci
Nathalie Tocci is Deputy Director of the Istituto Affari Internazionali, head of the Institute’s department The EU and the Neighbourhood and Editor of The International Spectator. She received her PhD in International Relations at the LSE in 2003. She was Research Fellow at the Centre for European Policy Studies (CEPS), Brussels (1999-2003), Jean Monnet and Marie Curie Fellow at the European University Institute, Florence (2003-2007), Associate Fellow at CEPS (2007-2009), and Senior Fellow at the Transatlantic Academy in Washington (2009-2010). Her research interests include European foreign policy, conflict resolution, the European neighbourhood, with a particular focus on Turkey, Cyprus, the Mediterranean and the Middle East and the South Caucasus. Dr Tocci is the winner of the 2008 Anna Lindh award for the study of European foreign policy.

Michele Valensise
Ambassador Michele Valensise, Secretary General of the Ministry of Foreign Affairs of the Republic of Italy. Secretary General of the Ministry of Foreign Affairs of the Republic of Italy, Ambassador Michele Valensise assumed his duties on July 9th 2012, after eight years as Head of the Italian Diplomatic Missions in Brasilia (2004-2009) and Berlin (2009-2012). The Secretary General assists the Minister of Foreign Affairs in shaping the Italian foreign policy guidelines and oversees the functioning of the foreign service, coordinating the activities of all the Ministry’s Departments, Units and Divisions.

Born in Polistena (Reggio Calabria) in April 1952, Ambassador Valensise holds a University degree in Law from Rome’s University “La Sapienza” and joined the foreign service in 1975. Ambassador Valensise’s overseas assignments with the Italian foreign service have been: to Brasilia, Brazil from 1978 – 1981 with duties in both the press and economic sectors; to Bonn, Federal Republic of Germany from 1981 – 1984 as political officer; to Beirut, Lebanon from 1984 – 1987, during the Lebanese civil war, as acting Head of Mission; to Brussels, from 1991 – 1997 as First Counsellor in the Permanent Mission to the European Union in charge of Community relations with the Mediterranean and the Balkan countries; to Sarajevo, Bosnia-Herzegovina from 1997 – 1999 as Head of the newly opened Italian Diplomatic Mission immediately following the cessation of the hostilities and deployment of military stabilisation troops in that country and their Italian contingent.
In Rome, Ambassador Valensise has served from 1987 – 1991 as Head of the Cabinet of the Under-Secretary for Foreign Affairs; from 1999 - 2001, as Head of the Office for Relations with the Parliament of the Minister for Foreign Affairs Private Office and later Head of the same Private Office; from 2001 - 2004 as Head of the Press and Information Service of the Foreign Ministry and Spokesperson for the Foreign Minister. Ambassador Valensise fluently speaks English, French, German and Portuguese. He is married and has two daughters.

**Andrés Rozental**

Andrés Rozental was Mexico’s ambassador to the United Kingdom from 1995 to 1997. He was a career diplomat for more than thirty-five years, serving his country as deputy foreign minister from 1988 to 1994, ambassador to Sweden from 1983 to 1988, permanent representative of Mexico to the United Nations in Geneva from 1982 to 1983, and in various responsibilities within the Mexican foreign ministry and abroad. Since 1994, he has held the lifetime rank of eminent ambassador of Mexico. Currently, Rozental holds nonexecutive board positions in several multinational corporations in Brazil, the United States, France, Canada, and Mexico. He is president of his own consulting firm, Rozental & Asociados, which specializes in advising multinational companies on their corporate strategies in Latin America. He is also active in a number of nongovernmental organizations and projects relating to global governance, migration policy, climate change, Latin American politics, and the democracy promotion. He is a senior nonresident fellow at the Brookings Institution and has been on the operating board of Canada’s Center for International Governance Innovation (CIGI) in Waterloo since 2011. He is also a senior policy adviser to Chatham House in London. Rozental is the author of four books on Mexican foreign policy, several chapters in edited volumes on international affairs, and numerous articles on a variety of topics. He has been a foreign policy adviser to Presidents Vicente Fox and Felipe Calderón, and is a frequent contributor to both Mexican and foreign media. Rozental received his professional degree in international relations from the Universidad de las Américas in Mexico and his MA in international economics from the University of Pennsylvania.

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Lia Valls Pereira is the coordinator of the Center for Studies of the External Sector at the Brazilian Institute of Economics (IBRE) of the Getulio Vargas Foundation (FGV) in Brazil, a position she has held since 2010, after serving other roles in the same institution such as director of the Center for Governmental Studies. She is also professor of macroeconomics, international economics, and international relations at the Rio de Janeiro State University (UERJ), where she has been teaching since 1984. Previously, from 1977 to 1979, she also taught at the Pontifical Catholic University of Rio de Janeiro (PUC/RJ). Her most recent research has been focused on issues related to the governance of the International Monetary Fund and the World Trade Organization, along with the role played by the BRIC countries. She is also investigating the impacts of China in the Brazilian exports bundle. From 1986 to 1990 Pereira was the research director of the Foreign Trade Studies Center Foundation (FUNCEX) also in Brazil. Her main publications and research studies are concentrated in the areas of international economics, political economy of international relations, international organizations, and trade agreements. She has worked as consultant to the United Nations, the Department for International Development, and several private and public institutions in Brazil. In recognition for her studies to the Brazilian foreign trade minister on the effects of trade agreements in the Brazilian economy, she received the “Ordem do Rio Branco” medal. Pereira holds an MA from the Getulio Vargas Foundation, an MPhil from the University of Cambridge, and a PhD from the Federal University of Rio de Janeiro, all in economics.
Ignazio Visco
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At the Bank of Italy since 1972, he was appointed Head of the Research Department in 1990. From 1997 to 2002 he was Chief Economist and Director of the Economic Department of the Organisation for Economic Co-operation and Development (OECD). Back in the Bank, he was appointed Central Manager for International Affairs in 2004 and Central Manager for Economic Research in March 2006. In 2007 he became member of the Bank’s Directorate (Governing Board) as Deputy Director General, until October 2011. Degree in Economics at "La Sapienza" University of Rome (1971), Master of Arts (1974) and Ph.D. (1981) in Economics at the University of Pennsylvania (Philadelphia, USA). He is a member of the Italian Economic Society, the Italian Statistics Society, and the American Economic Association. He was granted the Leontief Award for Best Dissertation in Quantitative Economics (Eastern Economic Association, 1982), the "Best in Class" prize, "La Sapienza" University of Rome (2006). He was given the title of "Cavaliere di Gran Croce al Merito della Repubblica italiana" in 2011. He is the author of various articles and books including: Price Expectations in Rising Inflation, North Holland, 1984; Saving and the Accumulation of Wealth (edited with A. Ando and L. Guiso), Cambridge University Press, 1994; L’economia italiana (with L. F. Signorini), il Mulino, 2002; Ageing and Pension System Reform (Report for the G10 Deputies, Chairman of the Working Group), 2005; Investire in conoscenza, il Mulino, 2009.

Jaime Zabludovsky
Jaime Zabludovsky started his professional career in 1984 at the economics research office of Mexico’s central bank, Banco de México. A year later he joined the economics council for the president of Mexico. From 1988 to 2001, Zabludovsky played a principal role in all major initiatives that have transformed Mexico into a chief player in the international trade arena. He acted as Mexican deputy chief negotiator in the NAFTA negotiations. In 1994 he became deputy secretary for international trade negotiations and developed Mexico’s trade negotiating strategy at the World Trade Organization, Organization for Economic Cooperation and Development, Asia-Pacific Economic Cooperation, and Free Trade Area of the Americas. He also overviewed the implementation and administration of the North American Free Trade Agreement, and the Mexican free-trade agreements (FTAs) with Chile, Costa Rica, Bolivia, Colombia, and Venezuela. Zabludovsky led Mexican trade negotiations with Nicaragua, Honduras, Guatemala, El Salvador, and Israel, as well as bilateral investment treaties negotiations with Germany, France, Switzerland, Netherlands, Spain, Austria, Belgium, Luxemburg, and Argentina. From 1998 to 2001, as Mexican ambassador to the EU and chief negotiator for the Mexico-EU FTA, he led the Mexican team in negotiating the first transatlantic free trade agreement. As of 2005, he is a founding partner and vice president of IQOM Inteligencia Comercial, where he has advised governments, major international institutions, leading corporations and business associations on issues related to foreign investment in international trade in goods and services. He currently serves as president of the Mexican Council on Foreign Affairs (COMEXI), and is on the boards of VERTICE Digital
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